

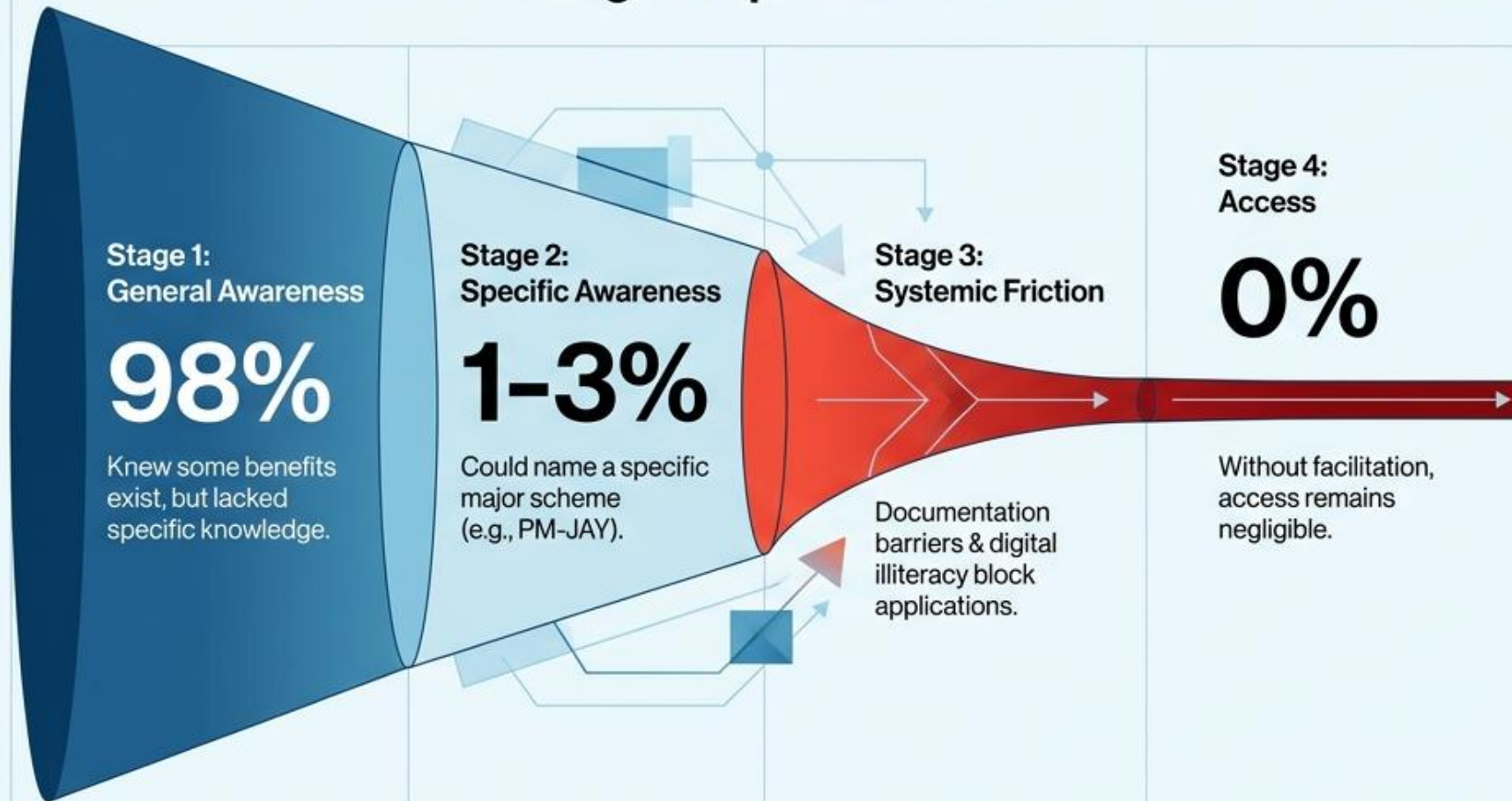
Improving access to social protection for TB patients through frontline worker navigation

Lessons from India

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August 5, 2026

The Friction: High Vulnerability; Zero Access

Linkage Drop-Off Funnel



The Patient Reality

- TB disproportionately affects the younger, economically inactive population in Sangam Vihar.
- Patients experience severe financial and nutritional insecurity.
- High unemployment rates exacerbate the crisis, creating an urgent need for social protection.

We embedded navigation within routine TB care in South Delhi

1-Year Initiative

January 2025 – December 2025.

Location: SPUHC, Sangam Vihar, South Delhi.

High-Vulnerability Demographics

TB patients residing in low-income slum settings, disproportionately affected by high unemployment and severe income loss.

Embedded Health Workforce

National Tuberculosis Elimination Programme (NTEP) Staff.

- 1 Medical Officer (MO)
- 1 TB Health Visitor (TBHV)
- 44 Frontline Workers (33 ASHAs, 6 ANMs, 5 AWWs)

Study Methods & Implementation Architecture

A mixed-methods study moved from baseline evidence to action and evaluation

3-Phase Timeline

Phase 1: Baseline (Investigation)

Secondary Data

Desk reviews and Policy Mapping. Identified 11 schemes (2 TB-specific, 9 general).

Primary Data (Mixed Methods)

- Surveys: N=302 TB Patients.
- Knowledge Assessments: FLWs.
- FGDs: 15 FLWs (purposive sampling).
- KIIs: DTO, MO, STS, TBHV, STO.

Phase 2: Intervention (Action)

- FLW Capacity Building.
- Routine follow-ups.
- Participatory Action Research (Political engagement).

Phase 3: Post-Intervention (Evaluation)

Patient Verification

Structured questionnaires with patients to verify linkage.

FLW Analysis

In-depth interviews with 9 FLWs (Categorized: Highly, Moderately, Low active) using NVIVO/STATA.

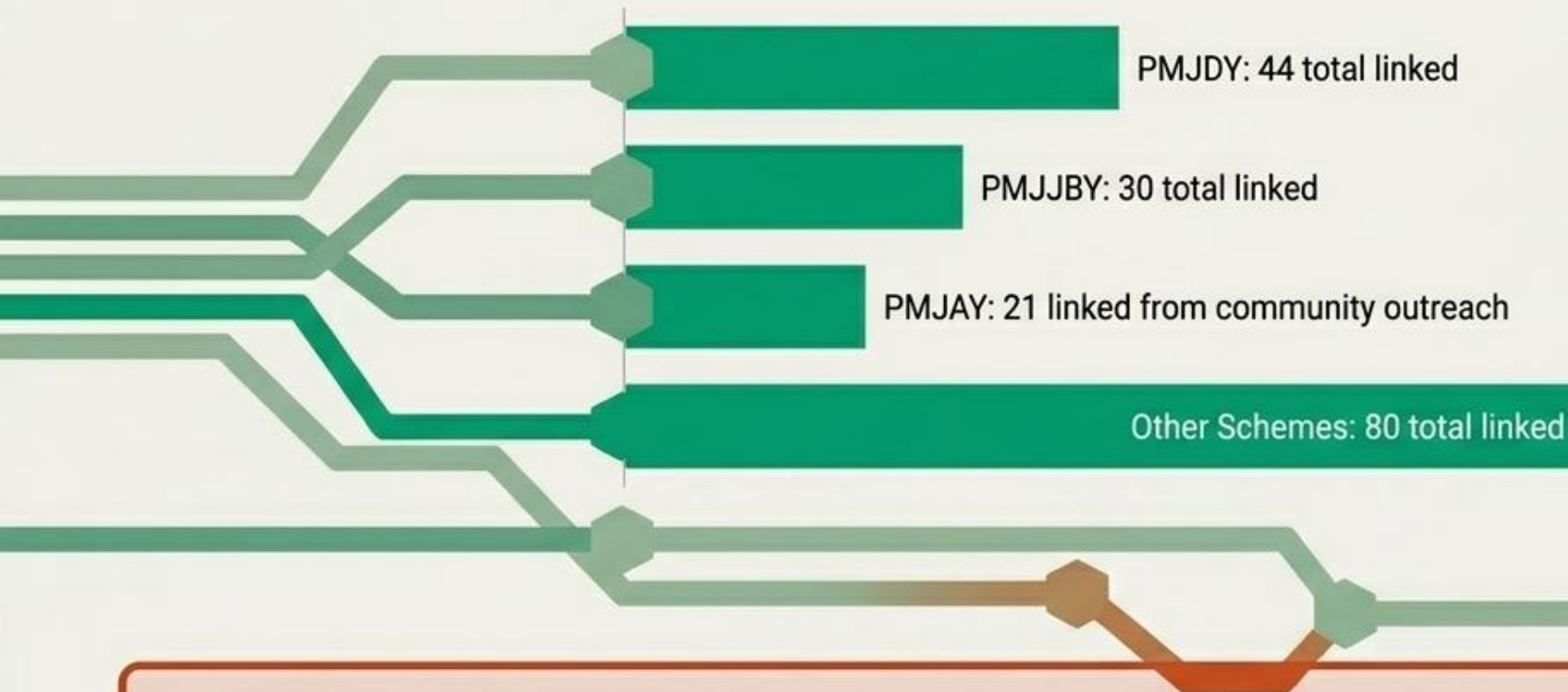
The Linkage Workflow

Frontline workers turned a fragmented safety net into a managed pathway



Awareness to Action

Active navigation delivered 175 linkages across health and welfare schemes



High-Volume Successes:

- PMJDY: 44 total linked
- PMJJBY: 30 total linked
- PMJAY: 21 linked from community outreach

High-Conversion Successes:

- 80-100% of eligible patients were successfully linked for niche schemes like Widow and Disability Pensions.

The Systemic Bottleneck

Highlight: The 'Old Age Pension' anomaly. Despite 95% awareness, only 30% (6 of 20 eligible) were linked.

Why? District-level quotas were exhausted.

Insight: Health system effort cannot overcome hard administrative ceilings and inter-departmental capacity limits.

Transforming Frontline Workers Capability

66% → 96.7%

Pre-test to Post-test average score.

31% overall improvement ($P < 0.001$),
with scores tightly clustered between
93.3% and 100% post-training.



Impact Insight: FLWs previously recognized schemes only by 'money or ration' but lacked procedural knowledge. Post-intervention, they became fully equipped navigators of the complex welfare system.

Overcoming Operational Challenges

Three system constraints limited what navigation alone could achieve

Patient Documentation Gaps

Friction: Patients lack Aadhaar, income, or disability certificates.

Solution: Establish single-window facilitation desks directly at health centers to streamline document generation.

FLW Motivation & Retention

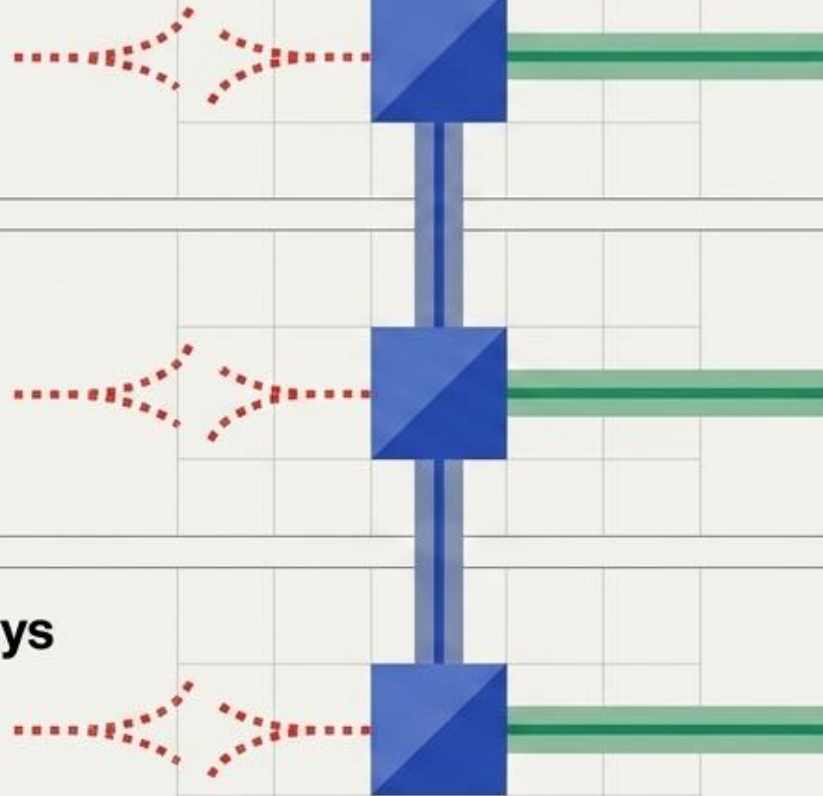
Friction: FLWs perceive linkage as uncompensated, extra work.

Solution: Introduce performance-linked incentives, peer-learning groups, and formal recognition mechanisms.

Digital & Administrative Delays

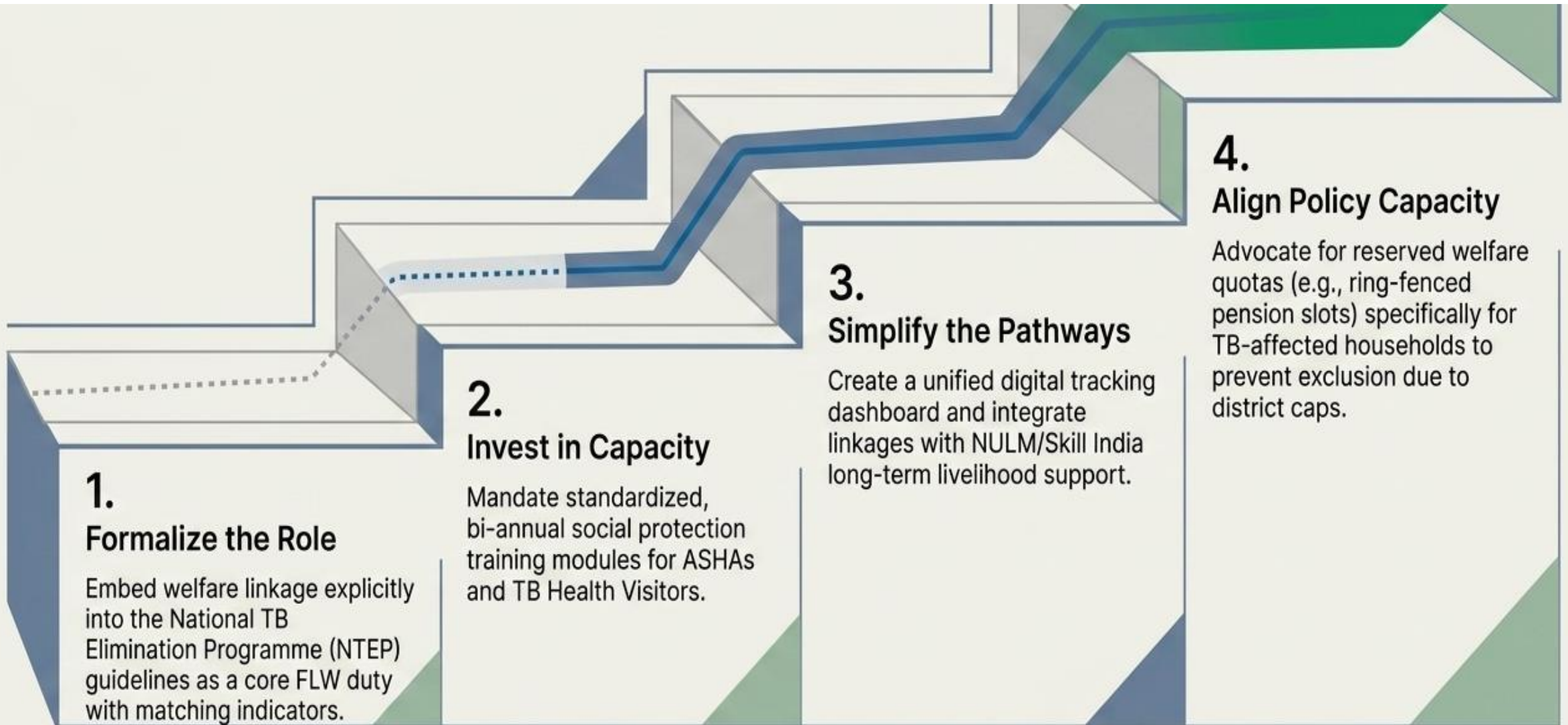
Friction: Long processing times in banks and welfare offices.

Solution: Mandate high-level interdepartmental alignment between Health, Labour, and Social Welfare departments.



Blueprint for Institutionalization

Scaling requires formal roles, sustained capability and simpler pathways



Ending TB requires treating the socio- economic symptoms as aggressively as the biological ones

Social protection belongs inside TB care—not alongside it

Frontline navigation turns eligibility into effective access and makes social protection part of patient-centered TB care.

